



INTERNATIONAL
BEST
PRACTICE
COMPETITION

11th International Best Practice Competition 2025

This certificate is awarded to

AD Ports Group, UAE

Category Winner for

**Supplier Relationships and
Partnerships**

For its best practice of

Collaborative Paper Pulp Operations Hub

Presenter and Q&A Participant

Majdi Mousa, Manager - Operations Planning

Date: 22-September-2025



Dr. Robin Mann
On behalf of the Organising Committee